**COURSE CODE 205433B1** 

#### ONLINE PROGRAMME EXAMINATIONS M.B.A. (G) DEGREE EXAMINATION, DECEMBER 2024

# Second Year - Third Semester BUSINESS ADMINISTRATION MARKETING OF SERVICES (CBCS - 2020 onwards)

Time: 2 Hours

Maximum: 75 Marks

PART - A  $(33 \times 1 = 33)$ 

	Answer all the questions.		
1.	What is the definition of services?		
	(a)Physical goods that can be touched and stored	(b)Activities, benefits, or satisfactions offered for sale that are essentially intangible	
	(c)Products that have a tangible form and can be inventoried	(d)Goods that are produced in a factory setting	
2.	The characteristic of "inseparability" in services mean	as	
	(a)Services cannot be separated from their providers (c)Services can be stored for later use	(b)Services are highly consistent and standardized (d)Services are immune to fluctuations in quality	
3.	The first step in the service marketing planning proces	ss is	
	<ul><li>(a)Developing marketing strategies</li><li>(c)Conducting a service audit</li></ul>	<ul><li>(b)Identifying target markets</li><li>(d)Setting marketing objectives</li></ul>	
4. In the context of service marketing, what does "physical evidence" refer to?		cal evidence" refer to?	
	(a)The tangible aspects that help to communicate the service to consumers	(b)The training of service personnel	
	(c)The technological infrastructure used in service delivery	(d)The pricing strategy of the service	
5. Which of the following is NOT an essential element of service marketing?		of service marketing?	
	(a)People	(b)Process	
	(c)Physical Evidence	(d)Production	

6.	The purpose of market segmentation in service marketing is		
	(a)To increase the production capacity of the service	(b)To develop customized marketing strategies that meet the specific needs of different customer groups	
	(c)To standardize the service offering across all customer groups	(d)To reduce the marketing budget	
7.	The focus of operational management in the context of service marketing is		
	(a)Developing vision and mission statements	(b)Conducting market research	
	(c)Managing daily activities and ensuring efficient service delivery	(d)Setting long-term objectives	
8. Differentiation as a strategic approach in service marketing focuses on		xeting focuses on	
	(a)Reducing the cost of services	(b)Offering unique services that stand out from competitors	
	(c)Increasing the quantity of services offered	(d)Standardizing service delivery processes	
9.	Which of the following best describes a mission statement in service marketing?		
	(a)A statement that focuses on the long-term future and goals of the company	(b)A concise explanation of the company's purpose and the value it offers to customers	
	(c)A detailed plan of the marketing strategies and tactics to be used	(d)A summary of the financial goals of the company	
10.	The concept of positioning was first introduced by		
	(a)Michael Porter	(b)Philip Kotler	
	(c)Al Ries and Jack Trout	(d)Theodore Levitt	
		N. 1645	

11.	rositioning particularly important for services	
	(a)Because services are tangible and easy to compare	(b)Because services are intangible and often need a clear and strong image to stand out in the market
	(c)Because services have longer life cycles than products	(d)Because services are always high in demand
12.	The primary goal of positioning in marketing is	
	(a)To increase product prices	(b)To reduce production costs
	(c)To expand the product line	(d)To create a distinct image and identity for a product or service in the customer's mind
13.	Repositioning can be challenging because it often requires	
	(a)Increasing production costs	(b)Changing customer perceptions and altering existing brand associations
	(c)Reducing product quality	(d)Lowering product prices significantly
14.	When positioning a product, a company should consider	
	(a)The cost of raw materials	(b)The unique value proposition it offers to customers
	(c)The length of the product life cycle	(d)The number of distribution channels
15.	The first step in the positioning process is	
	(a)Developing a positioning strategy	(b)Creating a marketing mix
	(c)Analyzing competitors' positions	(d)Identifying target market segments

Which of the following is NOT part of the 7Ps of services marketing?		
(a)Product (c)Price	(b)Physical Evidence (d)Procurement	
The "People" element of the 7Ps refers to		
<ul><li>(a) The human resources involved in service delivery</li><li>(c) The intermediaries who facilitate the service</li></ul>	(b)The customers who purchase the service (d)The demographics of the target market	
Which promotional tool is particularly effective in service marketing to reduce perceived risk?		
<ul><li>(a)Advertising</li><li>(c)Public relations</li></ul>	<ul><li>(b)Personal selling</li><li>(d)Word-of-mouth</li></ul>	
"Physical evidence" in service marketing refers to		
(a)The tangible aspects that help customers evaluate the service	(b)The financial reports of the service company	
(c)The pricing strategy for the service	(d)The marketing mix of the service	
Which of the following is a critical component of a marketing strategy?		
<ul><li>(a)Financial forecasting</li><li>(c)Production scheduling</li></ul>	(b)Market segmentation and targeting (d)Inventory management	
	(a)Product (c)Price  The "People" element of the 7Ps refers to  (a)The human resources involved in service delivery (c)The intermediaries who facilitate the service  Which promotional tool is particularly effective in ser (a)Advertising (c)Public relations  "Physical evidence" in service marketing refers to  (a)The tangible aspects that help customers evaluate the service (c)The pricing strategy for the service  Which of the following is a critical component of a magnetic forecasting	

21.	What is the main purpose of resource allocation in marketing?		
	(a)To increase product variety	(b)To maximize the efficiency and effectiveness of marketing activities	
	(c)To reduce marketing costs	(d)To expand the target market	
22.	The SERVQUAL model measures service quality bas	ed on which of the following dimensions?	
	(a) Tangibility, reliability, responsiveness, assurance, and empathy	(b)Price, promotion, place, and product	
	(c)Cost, convenience, communication, and consistency	(d)Performance, reliability, durability, and features	
23.	To effectively manage service quality, organizations should		
	<ul><li>(a)Focus only on tangible aspects of the service</li><li>(c)Increase marketing expenditure</li></ul>	(b)Continuously gather and act on customer feedback (d)Reduce the range of services offered	
24.	Training and development of service employees primarily aim to		
	<ul><li>(a)Reduce labour costs</li><li>(c)Increase the number of service locations</li></ul>	(b)Enhance physical evidence of the service (d)Improve the quality and consistency of service delivery	
25.	One effective tool for relationship marketing is		
	(a)Cold calling (c)Mass advertising	<ul><li>(b)Loyalty programs</li><li>(d)Price skimming</li></ul>	

26. In tourism marketing, "destination branding" refers to		
	(a)Offering discounts on travel packages	(b)Creating a unique image and identity for a tourist destination
	(c)Reducing marketing expenditure	(d)Increasing the number of travel agencies
27.	Which of the following strategies is commonly used in	n hotel marketing to enhance guest experience?
	(a)Offering personalized services and amenities	(b)Limiting room options
	(c)Increasing service charges	(d)Reducing staff training programs
28.	Which of the following is a primary challenge in educ	ation service marketing?
	(a)Low demand for educational services	(b)Intangible nature and variability of educational services
	(c)High production costs	(d)Standardized product offerings
29.	A key component of marketing educational services is	
	(a)Reducing tuition fees	(b)Building a strong institutional brand and reputation
	(c)Increasing the number of courses offered	(d)Limiting student enrolment
30.	"Customer education" in insurance marketing involves	S
	(a)Reducing premium costs	(b)Standardizing insurance claims processes
	(c)Limiting the variety of insurance products	(d)Informing and educating customers about different insurance products and their benefits
		77.4645

`	a)Reducing customer service options c)Limiting technological advancements	(b)Offering competitive pricing and value-added services (d)Increasing service disruption
32. A	critical factor in the success of transport service r	marketing is
	a)High service fees c)Reducing the number of vehicles in operation	(b)Customer satisfaction and service reliability (d)Limiting service availability to peak hours
33. Iı	n transport service marketing, "service differentiati	ion" can be achieved by
`	a)Offering identical services as competitors c)Reducing service quality	<ul><li>(b)Increasing the cost of services</li><li>(d)Providing unique features such as luxury seating or real-time tracking</li></ul>
		ART - B $(7 \times 6 = 42)$ s choosing either (a) or (b).
34.	(a) Explain service marketing planning process.	
	[OR] (b) Give a note on essentials of service marketing	ng.
35.	(a) Discuss vision and mission in service marke	ting.
	[OR] (b) Explain the levels of positioning.	
36.	(a) Write a note on repositioning.	
	[OR] (b) Explain the marketing mix elements.	
37.	(a) Elaborate on developing a marketing mix str	rategy.
	[OR] (b) Discuss resource allocation and monitoring.	
38.	(a) Explain service quality and marketing.	
	[OR] (b) Enumerate the service marketing strategies.	
39.	(a) Brief about Tourism services marketing.	
	[OR] (b) Explain the scope and challenges of education	on service marketing.
40.	(a) Discuss about Telecommunication services r	narketing.
	[OR] (b) Discuss the functions and uses of transport s	service marketing.

31. An effective strategy for retaining customers in the telecommunication industry is \_\_\_\_\_

COURSE CODE 205434B2

#### ONLINE PROGRAMME EXAMINATIONS M.B.A. (G) DEGREE EXAMINATION, DECEMBER 2024

## Second Year - Third Semester BUSINESS ADMINISTRATION PROMOTIONAL MANAGEMENT (CBCS - 2020 onwards)

Time: 2 Hours Maximum: 75 Marks PART - A  $(33 \times 1 = 33)$ Answer **all** the questions. 1. Establishing promotional objectives helps in (a)Defining the target audience (b)Allocating the budget efficiently (c)Developing a consistent promotional message (d)All of the above Promotional objectives should be SMART. What does SMART stand for? (a) Specific, Measurable, Achievable, Relevant, Time- (b) Special, Marketable, Actionable, Reliable, Timely bound (c)Strategic, Manageable, Adaptable, Realistic, Tested (d)Standard, Meaningful, Allocative, Rewarding, Targeted Which of the following is NOT a key element of a promotional mix? (a)Advertising (b)Personal selling (c)Market segmentation (d)Public relations A comprehensive promotional mix for a new product launch should ideally include (b)A blend of advertising, sales promotion, public relations, (a)Only sales promotions and personal selling (d)Minimal promotional activities to save costs (c)Just public relations activities 5. In the promotional mix, which tool is most effective for creating a long-term positive image of the company? (a)Advertising (b)Sales promotion (c)Public relations (d)Personal selling

6.	The primary goal of sales promotion is to	
	(a)Build long-term brand equity	(b)Generate immediate sales
	(c)Enhance corporate social responsibility	(d)Develop new product lines
7.	The percentage-of-sales method of advertising appropriate appropri	riation involves
	(a)Determining the advertising budget based on a percentage of the company's past or projected sales	(b)Calculating the cost needed to achieve specific advertising objectives
	(c)Allocating the same budget as competitors	(d)Spending whatever the company can afford after other expenses
8.	A major scope of advertising includes	
	(a)Human resource management	(b)Product distribution
	(c)Online and digital marketing	(d)Financial accounting
9.	Which method of advertising appropriation bases the b	oudget on what the company can afford?
	(a)Percentage-of-sales method	(b)Objective-and-task method
	(c)Competitive parity method	(d)Affordable method
10.	In copy development, a "call to action" (CTA) is design	ned to
	(a)Provide background information about the company	(b)Encourage the audience to take a specific action
	(c)Describe the technical details of a product	(d)Summarize the history of the product
		N-1648

11.	A persuasive advertisement is most effective when it_		
	(a) Lists all the technical specifications of the product		
	(c)Uses complex language	(d)Focuses solely on the brand's history	
12.	The role of the account manager in an advertising agency is to		
	(a)Develop creative content	(b)Plan media buys	
	(c)Act as a liaison between the agency and the client	(d)Conduct market research	
13.	An effective message strategy should align with		
	(a)The company's overall marketing objectives	(b)The personal preferences of the marketing team	
	(c)The technical specifications of the product	(d)The production budget only	
14.	Which technique is commonly used in producing advertisements for broadcast media to enhance emotional appeal?		
	(a)Technical jargon	(b)Storytelling and emotional narratives	
	(c)Complex visuals	(d)Lengthy explanations	
15.	The technique of "A/B testing" in digital advertising involves		
	(a)Comparing two versions of an advertisement to see which performs better	(b)Creating advertisements with no variations	
	(c)Using only one type of media channel	(d)Implementing the ad without any testing	
		N-1648	

16. Which of the following is NOT a factor considered in media planning?		media planning?
	(a)Target audience demographics	(b)Media reach and frequency
	(c)Product manufacturing cost	(d)Budget allocation
17.	In media selection, what does "reach" refer to?	
	(a)The number of times an ad is shown	(b)The number of different people or households exposed to an advertisement
	(c)The cost of running the advertisement	(d)The length of the advertisement
18.	A media strategy focused on achieving high frequency	is most appropriate for
	(a)New product launches needing immediate awareness	(b)Products with a well-established market presence
	(c)Seasonal products with limited sales periods	(d)Niche markets with specialized products
19.	Which of the following is a common application of m	edia research?
	(a)Designing product packaging	(b)Conducting media audits
	(c)Developing a media plan	(d)Setting product prices
20.	In media research, what is the primary focus of qualita	ative research methods?
	(a)Measuring audience size	(b)Understanding audience attitudes and behaviours
	(c)Calculating advertising budgets	(d)Tracking sales data
		N-1648

21.	A critical step in media strategy is	
	(a)Product development	(b)Identifying the target audience
	(c)Financial auditing	(d)Employee training
22.	Publicity primarily aims to	
	(a)Generate paid advertisements	(b)Manage the supply chain
	(c)Develop employee handbooks	(d)Create unpaid media coverage for a company or product
23.	A public relations campaign typically involves which	of the following processes?
	(a)Research, action, communication, and evaluation	(b)Production, distribution, pricing, and promotion
	(c)Development, testing, launching, and feedback	(d)Conceptualizing, designing, producing, and marketing
24.	Which of the following is an example of a direct mark	xeting tool?
	(a)Radio ads	(b)Social media engagement
	(c)Catalogues	(d)Press releases
25.	Which of the following is a common sales promotion	measure aimed at consumers?
	(a)Trade shows	(b)Coupons and discounts
	(c)Sales training programs	(d)Public relations campaigns
		N. 1640

26.	. Which aspect of personal selling is focused on addressing customer concerns and overcoming objections?	
	(a)Prospecting	(b)Closing
	(c)Negotiation	(d)Presentation
27. What does "territory management" involve in sales force management?		rce management?
	(a)Managing customer relationships	(b)Allocating salespeople to specific geographic areas
	(c)Training new recruits	(d)Conducting market research
28.	Which stage of the recruitment process involves identified	fying potential candidates who meet the job requirements?
	(a)Selection	(b)Training
	(c)Performance appraisal	(d)Job analysis
29.	Territory structuring in personal selling involves	
	(a)Organizing salespeople into specific geographic areas or customer segments	(b)Offering discounts to retailers
	(c)Conducting market research	(d)Managing internal communications
30.	What is a key difference between advertising and pers	onal selling?
	(a)Advertising uses direct interaction with customers, while personal selling uses mass media	(b)Advertising involves unpaid media coverage, while personal selling involves paid media
	(c)Advertising is aimed at immediate sales, while personal selling focuses on long-term relationships	(d)Advertising relies heavily on digital platforms, while personal selling is face-to-face
		N 1640

	<ul><li>(a)Product design</li><li>(c)Effectiveness in achieving promotional objectives</li></ul>	<ul><li>(b)Market segmentation</li><li>(d)Employee training</li></ul>	
32.	Which regulatory body oversees promotional activities	es to ensure compliance with laws and guidelines	?
	<ul><li>(a)Federal Reserve</li><li>(c)Federal Trade Commission (FTC)</li></ul>	(b)Securities and Exchange Commission (SEC) (d)Environmental Protection Agency (EPA)	
33.	Which ethical principle is particularly relevant when p	promoting products to women?	
	<ul><li>(a)Diversity and inclusion</li><li>(c)Profit maximization</li></ul>	<ul><li>(b)Gender equality and respect</li><li>(d)Customer satisfaction</li></ul>	
		Γ - B choosing either (a) or (b).	$(7 \times 6 = 42)$
34	. (a) Explain the need for marketing promotion of p	roducts and services.	
	[OR] (b) Elaborate on different promotion tools used in	promotional decisions.	
35	. (a) Explain the needs and methods of advertising a	appropriation.	
	[OR] (b) Give an account on Client – Agency relationsh	ips.	
36. (a) Explain the message strategy development and evaluation.			
	[OR] (b) Elaborate on media planning and selection.		
37	. (a) Explain media strategy and advertising effective	veness.	
	[OR] (b) Elaborate the process of public relations and process.	ublicity.	
38	. (a) Discuss the relevance of direct marketing in In	dian context.	
	[OR] (b) Differentiate between sales promotion and adv	rertisement.	
39	. (a) Give a detailed note on sales force managemen	nt.	
	[OR] (b) Write short note on recruiting, selecting and tra	aining.	
40	. (a) Explain the evaluation of promotional measure	es.	
	[OR] (b) Discuss the ethics in promotion.		

31. Evaluation of promotional measures is crucial for assessing\_\_\_\_\_

COURSE CODE 205435B3

#### ONLINE PROGRAMME EXAMINATIONS M.B.A. (G) DEGREE EXAMINATION, DECEMBER 2024

# Second Year - Third Semester BUSINESS ADMINISTRATION PRODUCT MANAGEMENT (CBCS - 2020 onwards)

1.	is an example of a convenience prod	luct.
	(a)Automobile	(b)Furniture
	(c)Toothpaste	(d)Diamond ring
2.	requires comparison shopping because i	t is usually more expensive and found in fewer stores?
	(a)Specialty products	(b)Convenience products
	(c)Shopping products	(d)Unsought products
3.	Which of the following statements best differentiates a	a product from a service?
	(a)Products are intangible, whereas services are tangible.	(b)Products can be stored as inventory, whereas services cannot.
	(c)Services are always more expensive than products.	(d)Products require customer interaction, whereas services do not.
4.	A product line is	
	(a)A single product with various packaging options	(b)A group of related products marketed by the same company
	(c)A product sold under different brand names	(d)A service offered alongside a product
5.	Which of the following is a product mix decision?	
	(a)Choosing a new logo for the company	(b)Determining the length of a product line
	(c)Setting the price for a single product	(d)Deciding the location of retail stores

6.	Product elimination is necessary when	
	(a)The product has low market share and profitability	(b)The product is the market leader
	(c)The product is newly launched	(d)The product has high growth potential
7.	is a primary reason for developing new production	ducts.
	(a)To maintain market share	(b)To reduce costs
	(c)To eliminate competition	(d)To meet evolving customer needs
8.	A matrix organizational structure in product managem	ent is characterized by
	(a)Hierarchical layers of management	(b)Cross-functional teams reporting to multiple managers
	(c)Centralized decision-making	(d)Independent product units with minimal collaboration
9.	is a key responsibility of a product manage	ger.
	(a)Setting the company's overall strategic direction	(b)Managing the financial accounts of the company
	(c)Developing and executing the product roadmap	(d)Overseeing daily operations and logistics
10.	is the first step in the new product developmen	nt process.
	(a)Idea screening	(b)Feasibility testing
	(c)Generation of ideas	(d)Concept development and testing

11.	Concept testing involves	
	(a)Building a prototype	(b)Conducting market research to gather feedback on product concepts
	(c)Assessing the technical feasibility of a product idea	a (d)Finalizing the product specifications
12.	Feasibility testing in new product development primar	rily focuses on
	(a)Evaluating the technical aspects of a product idea (c)Establishing the pricing strategy	(b)Determining the target market's preferences (d)Analyzing competitors' products
	(c)Establishing the prieting strategy	(d)Anaryzing competitors products
13.	In global marketing, standardization refers to	
	(a)Modifying products to suit local preferences	(b)Offering the same product worldwide without modifications
	(c)Introducing new products to the market	(d)Customizing products based on market segments
14.	Differentiation in marketing aims to	
	(a)Offer the same product with minor modifications	(b)Provide unique features or benefits to distinguish a product from competitors
	(c)Standardize products to reduce costs	(d)Copy competitors' products through reverse engineering
15.	One advantage of modular design is	
	(a)Increased customization options	(b)Reduced complexity and cost of product development
	(c)Limited flexibility in product assembly	(d)Decreased compatibility with existing systems
		N-1651

16.	6. Which type of new product involves significant changes to existing products and is aimed at new market segments		
	(a)Product line extensions	(b)Additions to existing lines	
	(c)New-to-the-world products	(d)Repositioned products	
17.	Launching a new product involves		
	(a)Generating ideas for potential products	(b)Developing prototypes for testing	
	(c)Introducing the product to the market	(d)Conducting market research	
18.	are sources of new innovation in NPD		
	(a)Limiting idea generation to internal stakeholders	(b)Relying solely on past experiences	
	(c)External market trends, customer feedback, and technology advancements	(d)Ignoring feedback from customers and competitors	
19.	The primary responsibility of a product champion is t	0	
	(a)Limit communication between different departments	(b)Persuade stakeholders to support a new product idea	
	(c)Reject all new product proposals	(d)Minimize risks by avoiding innovative ideas	
20.	element is NOT part of the 7S framework.		
	(a)Strategy	(b)Skills	
	(c)Sales	(d)Systems	

21.	organizational structure is commonly used for new product development.	
	(a)Hierarchical structure	(b)Functional structure
	(c)Divisional structure	(d)Network structure
22.	Product positioning is	
	(a)The physical placement of products on store shelves	(b)The process of creating a unique image and identity for a product in the minds of consumers
	(c)The pricing strategy used for new products	(d)The distribution channels chosen for product distribution
23.	Which of the following is NOT a step in the product p	positioning process?
	(a)Identifying target market segments	(b)Analyzing competitors' products
	(c)Developing a product prototype	(d)Developing a positioning strategy
24.	Brand image refers to	
	(a)The monetary value of a brand	(b)The emotional perception and association consumers have with a brand
	(c)The number of products sold under a brand name	(d)The brand's position in the market relative to competitors
25.	Brand valuation means	
	(a)Determining the cost of producing a brand's products	(b)Assessing the financial value of a brand based on its perceived worth in the market
	(c)Estimating the number of customers loyal to a brand	(d)Measuring the market share of a brand compared to its competitors
		N-1651

26.	What are the phases of the Product Life Cycle (PLC)?	?
	(a)Introduction, growth, maturity, decline	(b)Introduction, decline, maturity, growth
	(c)Growth, introduction, maturity, decline	(d)Maturity, decline, introduction, growth
27.	The primary focus of functional management during to	the growth phase of the PLC is
	(a)Minimizing production costs	(b)Expanding distribution channels
	(c)Implementing price reduction strategies	(d)Enhancing product features and quality
28.	How are new products classified based on their degre	e of innovation?
	(a)By their market share	(b)By their brand name
	(c)By their degree of newness compared to existing products	(d)By their price
29.	In the Indian context, is a common factor c	ontributing to the success of new products.
	(a)Lack of market demand	(b)Effective market research and understanding of consumer preferences
	(c)Overpricing products	(d)Ignoring competitors' products
30.	Product investment strategy involves	
	(a)Reducing the quality of products to cut costs	(b)Allocating resources to develop and enhance products
	(c)Withdrawing products from the market	(d)Discontinuing marketing efforts for a product
		N-1651

31.	Product line consistency is important for a company b	ecause
	(a)It ensures all products are priced the same	(b)It helps in building a strong brand image and customer loyalty
	(c)It reduces the need for marketing efforts	(d)It allows for frequent changes in product features
32.	The term "frequency" refers to in the conte	ext of product launches
	(a)The number of products a company has in its portfolio	(b)The number of times a product is advertised
	(c)The interval at which new products are introduced to the market	(d)The duration of a product's life cycle
33.	The primary goal of mitigating product cannibalization	on is
	(a)To increase the production costs	(b)To avoid sales losses in existing products when new products are launched
	(c)To reduce marketing expenses	(d)To shorten the product development cycle
	PART Answer <b>all</b> questions c	$\Gamma$ - B (7 X 6 = 42) shoosing either (a) or (b).
34	e. (a) Describe various types of financial products av	railable to consumers.
	[OR] (b) Discuss the importance of product differentiati	on in a competitive market.
35	i. (a) Discuss the stages involved in the new product	development process.
	[OR] (b) Give a detailed note on Product management of	rganisation structure.
36	6. (a) Explain about marketing strategy development	
	[OR] (b) Elaborate on the new product success and failu	are in Indian Context.
37	(a) Write a short note on creativity and innovation	for NPD.
	[OR] (b) Elaborate on 7S framework and its use in NPD	).
38	3. (a) Explain about branding positioning and brand of	extension.
	[OR] (b) Give a note on Brand valuation.	
39	2. (a) Explain the phases of PLC.	
	[OR] (b) Explain the classification of new products.	
40	(a) Discuss about product portfolio strategy.	

(b) Give a note on product research.

**COURSE CODE 205441** 

### ONLINE PROGRAMME EXAMINATIONS M.B.A (GENERAL) DEGREE EXAMINATION,

### Second Year - Fourth Semester BUSINESS ADMINISTRATION PRODUCTION AND OPERATION MANAGEMENT

(CBCS - 2020 onwards)

Time	: 2 Hours	Г А	Maximum : 75 Marks
		Γ - A the questions.	$(33 \times 1 = 33)$
1.	is one of the most important factors, requir	ed for production activities.	
	(a)Money	(b)Man-power	
	(c)Time	(d)Customer	
2.	is one of the qualities of Production Mana	ger.	
	(a)Quickness	(b)Sympathy	
	(c)Timeliness	(d)Integrated	
3.	Which function is often involved in determining the p	roduction volume based on market dem	and?
	(a)Human Resources	(b)Marketing	
	(c)Finance	(d)Research and Development	
4.	What is a key advantage of mass production?		
	(a)Flexibility for customization	(b)High production costs	
	(c)Economies of scale	(d)Low production volumes	
5.	How does the Toyota Production System contribute to	minimizing overproduction?	
	(a)By promoting mass production	(b)By implementing just-in-time manu	ıfacturing
	(c)By relying on excess inventory	(d)By increasing batch sizes	
			_

6.	What role does CAD play in the product development process?	
	(a)It automates manufacturing.	(b)It designs products digitally.
	(c)It manages human resources.	(d)It analyzes market trends.
7.	Why is effective capacity planning crucial for busines	ses?
	(a)To increase employee turnover	(b)To minimize customer satisfaction
	(c)To meet customer demand at minimal cost	(d)To maintain excessive inventory levels
8.	Which factor is considered when determining the capa	acity of a facility?
	(a)Current employee turnover rate	(b)Historical production costs
	(c)Future demand forecasts	(d)Inventory management protocols
9.	What is the primary consideration when determining the location of a facility?	
	(a)Employee turnover rate	(b)Proximity to suppliers and customers
	(c)Facility design process	(d)Historical production costs
10.	In facility planning, what does "location flexibility" re	efer to?
	(a)The inability to relocate a facility	(b)The ease with which a facility can be moved or adapted to changing needs
	(c)A fixed and unalterable facility location	(d)The historical location of a facility
		N-1653

	(c)Optimal use of resources	(d)Ignoring quality control
12.	In production process planning, what role does capaci	ty planning play?
	(a)Optimizing resource utilization	(b)Identifying production requirements
	(c)Creating a detailed production schedule	(d)Managing inventory levels
13.	In the context of process selection, what does PLC sta	nd for?
	(a)Project Lifecycle	(b)Process Lifecycle
	(c)Product Lifecycle	(d)Production Lifecycle
14.	What is the primary purpose of process simulation tools in process selection?	
	(a)Designing products	(b)Simulating and optimizing production processes
	(c)Analyzing customer feedback	(d)Managing inventory levels
15.	Why is plant layout important in manufacturing?	
	(a)To increase employee turnover	(b)To minimize customer satisfaction
	(c)To optimize the use of resources and space	(d)To ignore the production schedule
		N-1653

(b)High employee turnover

11. What is a key characteristic of a well-designed production process?

(a)Inefficiencies in material flow

What is a common objective of plant layout?		
<ul><li>(a)Overstocking inventory levels</li><li>(c)Reducing production costs</li></ul>	<ul><li>(b)Minimizing employee satisfaction</li><li>(d)Ignoring workflow patterns</li></ul>	
Which function is a part of production control?		
<ul><li>(a)Inefficient material flow</li><li>(c)Scheduling and sequencing production activities</li></ul>	<ul><li>(b)Overstocking inventory</li><li>(d)Ignoring quality control</li></ul>	
During which phase of production control is the imple	ementation of plans and strategies carried out?	
<ul><li>(a)Planning phase</li><li>(c)Control phase</li></ul>	<ul><li>(b)Action phase</li><li>(d)Inefficient phase</li></ul>	
9. In forecasting, what does the term "market research forecasting" involve?		
<ul><li>(a)Analyzing the market trends and external factors</li><li>(c)Using the opinions and expertise of individuals or groups</li></ul>	(b)Relying on historical demand data (d)Ignoring customer feedback	
What is a benefit of using time series forecasting?		
<ul><li>(a)Maximizing production costs</li><li>(c)Predicting future demand based on past patterns</li></ul>	(b)Ignoring historical demand data (d)Overstocking inventory levels  N-1653	
	(c)Reducing production costs  Which function is a part of production control?  (a)Inefficient material flow (c)Scheduling and sequencing production activities  During which phase of production control is the imple (a)Planning phase (c)Control phase  In forecasting, what does the term "market research for (a)Analyzing the market trends and external factors (c)Using the opinions and expertise of individuals or groups  What is a benefit of using time series forecasting?  (a)Maximizing production costs	

21.	. What function does MRP perform in the production process?		
	<ul><li>(a)Maximizing employee turnover</li><li>(c)Overloading certain workstations</li></ul>	<ul><li>(b)Ensuring materials availability</li><li>(d)Ignoring production schedules</li></ul>	
22.	What does MRP stand for in the context of manufacture		
	(a)Manufacturing Resource Planning (c)Material Requirement Planning	(b)Material Resource Production (d)Managing Resource Processes	
23.	Which network technique is commonly used for proje	ct management and scheduling?	
	(a)PERT (Program Evaluation and Review Technique (c)EOQ (Economic Order Quantity)	(d)ABC Analysis	
24.	24. In Lean manufacturing, what is the primary focus when it comes to production?		
	(a)Maximizing employee turnover	(b)Minimizing customer satisfaction	
	(c)Eliminating waste and optimizing efficiency	(d)Overloading certain workstations	
25.	In quality management, what is the primary goal of pr	reventive maintenance?	
	(a)Repairing equipment after a breakdown occurs	(b)Minimizing or eliminating breakdowns before they happen	
	(c)Ignoring equipment maintenance	(d)Maximizing employee turnover	
		N-1653	

	items?	
	(a)Control charts	(b)Pareto analysis
	(c)Statistical process control	(d)Inspection and testing
27.	What is the primary goal of the Six Sigma approach in	n quality management?
	(a)Ignoring the production schedule	(b)Achieving near-perfect performance and reducing defects to a minimum
	(c)Maximizing employee turnover	(d)Repairing equipment after a failure occurs
28.	Which statistical tool is commonly used in Six Sigma	for process improvement and variation reduction?
	(a)Pareto analysis	(b)Control charts
	(c)Fishbone diagram	(d)Regression analysis
29.	How does Computer-Aided Manufacturing (CAM) co	ontribute to the production process?
	(a)It designs products digitally.	(b)It automates the manufacturing process.
	(c)It manages human resources in production.	(d)It analyzes market trends.
30.	What does CAD stand for in the context of production	n?
	(a)Centralized Assembly Design	(b)Computer-Aided Design
	(c)Customized Automation Development	(d)continuous Assembly Development
		N-1653

26. Which technique is commonly used for measuring the quality of a product or process by inspecting a sample of

31.	Objective of Work Study is to improve	
	(a)Cycle time	(b)Productivity
	(c)Production	(d)All of the above
32.	What is one potential consequence of inadequ	ate capacity planning?
	(a)Overproduction and excess inventory	(b)Efficient resource utilization
	(c)Meeting customer demand efficiently	(d)Minimizing production costs
33.	Which of the following is an example of a wo	rkflow pattern used in plant layout?
	(a)Circular flow	(b)Random flow
	(c)Chaotic flow	(d)Unplanned flow
		PART - B $(7 \times 6 = 42)$
	Answer all que	estions choosing either (a) or (b). $(7 \times 6 - 42)$
34	. (a) Define production management and ex	plain its primary objectives in an organization.
	[OR]	
		and mass production. Provide examples of products that are typically
35	35. (a) Explain the key principles of the Toyota Production System (TPS) and how they contribute to the efficient of production processes.	
	[OR]	
	(b) Discuss the key factors that organization	ons consider when conducting capacity planning for their operations.
36	36. (a) Discuss the key factors that organizations consider when deciding on the location of their facilities.	
	[OR]	
	(b) What are the key objectives of product	tion process planning in a manufacturing setting?
37	. (a) Explain the different phases of the Prodecision.	oduct Life Cycle (PLC) and how they influence the process selection
	[OR]	
	(b) Explain the importance of material hapatterns?	andling in the context of plant layout. How does it impact workflow
38	(a) Explain the significance of assembly loof the production process?	line balancing in production. How does it contribute to the efficiency
	[OR]	
		gregate production planning, and how do they contribute to overall
39	. (a) Discuss the key inputs required for run	ning a successful Material Requirements Planning process.
	[OR]	
	(b) Explain the importance of inventory co	ontrol in optimizing supply chain efficiency.

40.	(a) What is the difference between quality assurance and quality control in the context of quality management?
	[OR]
	(b) Discuss the purpose of control charts in SQC. How do they help monitor and control variations in a process?

COURSE CODE 205442B1

### ONLINE PROGRAMME EXAMINATIONS M.B.A. DEGREE EXAMINATION, DECEMBER 2024

## Second Year - Fourth Semester BUSINESS ADMINISTRATION INTERNATIONAL MARKETING

(CBCS - 2020 onwards)

Time	e: 2 Hours	Maximum: 75 Marks
		PART - A $(33 \times 1 = 33)$
	Ar	nswer all the questions.
1.	AMA stands for	
	(a)American Market Arena	(b)American Marketing Association
	(c)American Maritime Association	(d)American Market Association
2.	Which of these entities represent the bulk of	most countries marketing efforts?
	(a)Experiences	(b)Services
	(c)Goods	(d)Events
3.	Who is the contributor of Marketing Mix 4 P	Concept?
	(a)H.Simon	(b)Michael E. Porter
	(c)Douglas McGregor	(d)McCarthy
4.	Which of the following is stage the advertising	ng expenditure is considerably low in a PLC?
	(a)Maturity	(b)Decline
	(c)Growth	(d)Introduction
5.	A company which work only on the home country to reach its consumers through its offering is known as	
	(a)Ethnocentric	(b)Poly-centric
	(c)Geocentric	(d)None of the above
		N- 1657

6.	. Which of these is the simplest way for a company to get started in international marketing?	
	(a)Direct Exporting	(b)Indirect Exporting
	(c)Joint Ventures	(d)Licensing
7.	Brokers, manufacturers' representatives, and sales age	ents search for customers and may negotiate on the producer's
	behalf but do not take title to the goods. They are kno	wn as
	(a)Wholesalers	(b)Facilitators
	(c)Agents	(d)Distributors
8.	Today's holistic marketers view the entire supply char	n as a
	(a)Profit Center	(b)Cost Center
	(c)Value Network	(d)Healthy Competitor
9.	A culture in which people tend to view themselves as characterized as	independent agents and value personal autonomy would be
	(a)Individualistic	(b)Collectivist
	(c)Independent	(d)Self - actualized
10.	Social classes—relatively homogeneous, enduring, ar	
	members share similar values, interests, and behavior	—are evidence of in a culture.
	(a)Political Divides	(b)Partisanship
	(c)Traditional Viewpoints	(d)Social Stratification
		N- 1657

11.	. The basic capability of any product is known as its		
	(a)Main Operating Mode	(b)Prime Function	
	(c)Core Functionality	(d) Value Proposition	
12.	With each feature it considers adding to a new product cost the company to add the feature.	t, a company must balance	Versus how much it will
	(a)Customer Value	(b)Market Perception	
	(c)Brand Labeling Potential	(d)Size and Weight	
13.	is the PLC stage of rapid market acceptance an	nd substantial profit improvement.	
	(a)Stagnancy	(b)Introduction	
	(c)Maturity	(d)Growth	
14.	Which element of customer value goes beyond function	onal value to create emotional benefi	ts?
	(a)Functional	(b)Financial	
	(c)Psychological	(d)Logical	
15.	Services high in in qualities are those service evaluate even after consumption.	ces that have characteristics the buye	r normally finds hard to
	(a)Trial	(b)Search	
	(c)Experience	(d)Credence	
		N. 1657	7

16.	nlike physical products, services cannot be seen, tasted, felt, heard, or smelled before they are bought. This is		
	known as the aspect of services.		
	(a)Inseparability	(b)Intangibility	
	(c)Variability	(d)Perishability	
17.	Various visual, verbal, and numerical ind part of the psychology of pricing.	icators that convey information about price—are an important	
	(a)Pricing cues	(b)Price Tags	
	(c)Bar Codes	(d)QR Codes	
18.	is especially effective with ego-sensitive products	s such as perfumes, expensive cars, and designer clothing.	
	(a)Exclusive Pricing	(b)Price Matching	
	(c)Hidden Price Tagging	(d)Image Pricing	
19.	International Transaction is a transaction between:		
	(a)Two Two/more unrelated enterprises either/both of whom are residents in India	(b)Two/more associated enterprises, either/both of whom are residents in India	
	(c)Two/more associated enterprises, either/both of whom are non-residents or not in India	(d)None of the above	
20.	Where more than one price is determined by the most be?	appropriate method, the arm's length price shall be taken to	
	(a)Highest of such prices	(b)Lowest of such prices	
	(c)Arithmetical mean of such prices	(d)Any price at the assesse	
		77.1655	

21. Which of these tactics is the most effective tool at later stages of the buying process, particularly buyer preferences, conviction, and action?		er stages of the buying process, particularly in influencing	
	(a)Personal Selling	(b)Direct Marketing	
	(c)Interactive Advertising	(d)Database Marketing	
22marketing also known as network marketing, works by recruiting independent business distributors.		orks by recruiting independent business people who act as	
	(a)Team-based	(b)Virtual	
	(c)Multilevel	(d)Distributed	
23. An uses the manufacturer's sales force, trade promotion money, or other means to induce intermed to carry, promote, and sell the product to end users.		de promotion money, or other means to induce intermediaries	
	(a)Push Strategy	(b)Incentive Plan	
	(c)Promotional Plan	(d)Pull Strategy	
24 are offered by a manufacturer to trade-channel members if they will perform certa selling, storing, and record keeping.		members if they will perform certain functions, such as	
	(a)Consumer Promotions	(b)Quantity Discounts	
	(c)Allowances	(d)Seasonal Discounts	
25.	When hotels & airlines offer discounts in slow selling periods, they are said to be offering		
	(a)Trade Discounts	(b)Quantity Discounts	
	(c)Functional Discounts	(d)Seasonal Discounts	

26.	6. Which of these is NOT one of the identified advantages of online advertising?		
	(a)Lowest cost of all formats	(b)User Tracking	
	(c)Contextual Placement	(d)Variety of Content Tpes	
27.	Reebok pays to have its ads appear on websites wi	ith sports- and fitness-related content, this is an example of;	
	(a)Contextual placement	(b)Editorial promotion	
	(c)Native advertising	(d)Product placement	
28.	The term refers to the use of a popular online target audience	e figure to promote a product, service, or brand within his or her	
	(a)Influencer Marketing	(b)Celebrity Endorsement	
	(c)Social Commerce	(d)E-Commerce	
29. The phenomenon of small manufacturers being crowded out of market sectors because they can't deliver enquantity to satisfy retailers' demands is a consequence of		·	
	(a)Mobile Commerce	(b)Retailer Consolidation	
	(c)Online Commerce	(d)Growing Customer Affluence	
30.	With regard to the selling function, what did Peter	r Drucker have to say about the aim of marketing?	
	(a)Selling should replace marketing	(b)Selling should have equal importance in the corporate hierarchy.	
	(c)It should make selling superfluous	(d)The sales function should set strategy which owns tactics	
		N- 1657	

`	a)Basic c)Secondary	(b)Primary (d)Resource
	Business goods are often purchased by trained onstraints, and requirements.	who must follow their organizations' purchasing policies,
•	a)Shoppers c)Purchasing Agents	(b)Ordering Agents (d)technical shoppers
	When motivation researchers want to probe consubtained through explicit questioning, what interv	mers' mind-sets indirectly to uncover information that can't be iew approach do they often use?
`	a)Projective Techniques c)Ethnography	(b)Observation (d)Online testing
		PART - B (7 X $6 = 42$ ) ons choosing either (a) or (b).
34.	(a) Explain the basics of marketing manager in	an international marketing firm.
	<ul><li>[OR]</li><li>(b) Discuss the corporate and business unit pla examples.</li></ul>	nning of an MNC with its Vision Mission and Goal. Give suitable
35.	(a) Ennumerate the steps involved in a marketi	ing plan with a live illustration of your choice.
	[OR] (b) Explain the consumer motivation with any	two pertinent theories and its real-time applications.
36.	(a) Discuss the consumer buying decision production	cess with its steps involved.
	[OR] (b) Define Buying Centre. Explain its dynamic	es and process.
37.	(a) Write a detailed note on Marketing Information	ation System and its significance.
	[OR] (b) Explain the process of segmenting consum	er marketing for an international company with examples.
38.	(a) Distinguish POP and POD with clear-cut ex	xamples.
	[OR] (b) Explain the ways in which crafting a positi	oning statement of a firm for its marketing of new product.
39.	(a) Explain the different types of pricing and it	ts relevance for a firm in offering value to their customers.
	<ul><li>[OR]</li><li>(b) Discuss the significance of Service Qualite example.</li></ul>	ty with its impact to customer expectation and satisfaction. Give
40.	(a) Define Sales Promotion. Explain the role o	f incentives and its impacts towards sale

31. Raw materials, labour, and sources of funding represent which kind of market?

(b) Discuss the significance of Transfer Pricing and its real-time implications

COURSE CODE 205444B3

#### **ONLINE PROGRAMME EXAMINATIONS** M.B.A. (G) DEGREE EXAMINATION, DECEMBER 2024

#### **Second Year - Fourth Semester BUSINESS ADMINISTRATION** STRATEGIC RETAIL MANAGEMENT

(CBCS - 2020 onwards)

Time	: 2 Hours	PART - A Answer all the questions.	Maximum : 75 Marks (33 X 1 = 33)
1.	With the help of the retailer	pays an outsider party to undertake one or more	e of its operating functions
	(a)Outsourcing	(b)Credit management	
	(c)Computerization	(d)None of these	
2.	focuses on whether the strat those intended.	tegy is being implemented as planned and wheth	ner the results produced are
	(a)Strategic analysis	(b)Strategy implementation	
	(c)Strategic control	(d)Strategy formulation	
3.	means crafting a combination and objectives and thereby reaching to (a)Strategy implementation	on of strategies and picking out the best one to a the vision of the organization.  (b)Strategic analysis	chieve the organizational goals
	(c)Strategy formulation	(d)Strategic management	
4.	If a product like ice cream is getting p	purchased on a regular basis, then it is important	t to sell it through:
	(a)Personal Selling	(b)Direct selling to the consur	ner from the ice cream factory
	(c)Many retailers	(d)The producer gives it to the it to the consumer	e wholesaler then they will sell
5.	In retail, positioning strategy includes	s the following strategies, except:	
	(a)Product strategy	(b)Personnel strategy	
	(c)Promotion strategy	(d)Advertising strategy	

6.	Strategy formulation is primarily an a	activity, based on strategic decision-making.	
	(a)Entrepreneurial	(b)Promotional	
	(c)Virtualize	(d)None of these	
7.	According to Kaplan and Norton, what should be the main perspective of the balanced scorecard?		
	(a)Customer	(b)Financial	
	(c)Internal business process	(d)HRM	
8.	The concept of Core competencies was originally devised by		
	(a)Michael E. Porter	(b)Jay B. Barney	
	(c)CK Prahalad and Gary Hamel	(d)John Dunning and John Child	
9.	Which of the following is NOT an example of political risk?		
	(a)Government regulations	(b)Cost of production	
	(c)War	(d)Civil unrest	
10.	refers to the process of conducting research on a company and its operating environment to formulate a strategy.		
	(a)Strategic management	(b)Sensitive analysis	
	(c)Simulation analysis	(d)Strategic analysis	

11.	Critical Success Factors are		
	(a) Those product features that are particularly valued by a group of customers and, therefore, where an organization must excel to outperform competition.	(b)Those factors which are critical to the success of the organization's main competitors	
	(c)Both A and B	(d)Those product features that a company is particularly competent at providing	
12.	Operational and functional strategies		
	(a)It is the highest level of strategy in an organization, identifying the strategy for the organization as a whole.	(b)It relates to how an organization approaches a particular market, or the activity of a particular business unit.	
	(c)It involves decisions that are made at the operational level and affect the day-to-day operation of the business. These decisions include marketing strategy, HR strategy, IT/IS strategy, and so forth.	(d)None of these	
13.	Dell Computer has decided to rely exclusively on direct marketing. This is an example of		
	(a)Differentiation Strategy	(b)Focus Strategy	
	(c)Cost Leadership Strategy	(d)Diversification Strategy	
14.	According to Porter, which of the following is most important to achieving competitive advantage?		
	(a)Serving all customers equally, rather than targeting the most profitable.	(b)Operating at lower cost, commanding a premium price, or both.	
	(c)Focusing on becoming the most competitive business within the sector/market.	(d)Outsourcing activities that enhance/refine your competitive advantage	
15.	Stability strategy is a level strategy.		
	(a)Functional	(b)Business	
	(c)Corporate	(d)Strategic	

16. Car manufacturers 'Maruti' and 'Tata Motors work on reducing their costs to sell their cars in t at attractive prices. This is an example of		reducing their costs to sell their cars in the popular segment	
	(a)Growth Strategy	(b)Cost Leadership Strategy	
	(c)Turnaround Strategy	(d)Unique Strategy	
17.	Ansoff's matrix is useful for		
	(a) Joining a business's marketing strategy with general strategic direction	(b)Establishing an editorial calendar for staff to follow	
	(c)Understanding buyer personas and buyer behaviors	(d)Hiring new staff and training them on marketing tactics	
18.	If Industry Attractiveness is 'High' and Business Unit Strength is 'Medium', then which of the following strategy should be followed as per GE Matrix.		
	(a)Hold/selective	(b)Invest/grow	
	(c)Divest/harvest	(d)Invest/selective	
19.	is the foundation of blue ocean strategy		
	(a)Innovation	(b) Value innovation	
	(c)Value creation	(d)Value cost trade-off	
20.	If Industry Attractiveness is 'Low' and Business Unit Strength is 'High', then which of the following strategy should be followed as per GE Matrix		
	(a)Hold/selective	(b)Divest/harvest	
	(c)Invest/selective	(d)Invest/grow	
		N. 1650	

21.	Corporate governance is primarily guided by		
	(a)Customers	(b)Shareholders	
	(c)Employees	(d)Board of Directors	
22.	A is an unincorporated retail firm owned by two or more persons, each with a financial interest		
	(a)Corporation	(b)Partnership	
	(c)Sole proprietorship	(d)Limited Liability Company	
23. In a, retailer sells to consumers through multiple retail formats, such		tiple retail formats, such as websites, physical stores.	
	(a)Multi-channel retailing	(b)Retail strategy	
	(c)Counter selling	(d)Retail management	
24.	The system by which business corporations are directed and controlled is called		
	(a)Corporate Social Responsibility	(b)Strategic Management	
	(c)Corporate Governance	(d)Organisational Planning	
25.	Which one is not a type of strategic control?		
	(a)Operational control	(b)Strategic surveillance	
	(c)Specific alert control	(d)Premise control	

26. When retailers identify customer segments and develop unique strategies to meet the desires of these they are using		op unique strategies to meet the desires of these segments,	
	(a)Mass merchandising	(b)Bifurcated retailing	
	(c)Niche retailing	(d)Middle market retailing	
27.	Which is not the basic reason of the importance of Retail Location?		
	(a)customer convenience	(b)competitive advantage	
	(c)cost of investment	(d)light and ventilation	
28.	The purpose of strategy evaluation is to:		
	(a)Increase the budget annually	(b)Alert management to problems or potential problems	
	(c)Make budget changes	(d)Evaluate employee performance	
29.	A company's value chain is		
	(a)The sequence of activities it undertakes to deliver its product or service to customers	(b)The financial resources it has its disposal	
	(c)The physical assets and facilitates it owns	(d)The employee's skills and expertise it possesses	
30.	Xerox's competence in photocopying and Canon's competencies in optics, imaging and laser control are examples of competence.		
	(a)Strategic	(b)Threshold	
	(c)Core	(d)Distinctive	

	(a)Market development	(b)Market penetration	
	(c)Product development	(d)Diversification	
32.	32. Which of the following is NOT a benefit of strategic alliances?		
	(a)Access to new markets and customers	(b)Reduced risk and increased flexibility	
	(c)Enhanced brand reputation	(d)Increased control over resources	
33.	This provides the way to gather lead contact in reports on the data researches have collected.	es the way to gather lead contact information, house it, use it for communication purposes and run he data researches have collected.	
	(a)Point of sales	(b)Customer analytics	
	(c)Campaign	(d)CRM	
		PART - B $(7 \text{ X } 6 = 42)$	
	Answer all and	PART - B $(7 \times 6 = 42)$ estions choosing either (a) or (b).	
	7 ms wer an que	estions encosing entirer (a) or (b).	
34	. (a) Define the essence of strategy and disc	uss its fundamental characteristics.	
	[OR]		
(b) Break down the key elements that constitute a retail strategy and explain their significance in sl business outcomes.		onstitute a retail strategy and explain their significance in shaping	
35	. (a) Analyze the internal factors that impac	t strategy formulation within an organization.	
	<ul><li>[OR]</li><li>(b) Summarize the various methods used i making.</li></ul>	n environmental scanning to gather information for strategic decision-	
36	. (a) Elaborate on the origins and sources of	Ceritical success factors and how they influence strategic planning.	
	[OR]		
	(b) Outline the pros and cons associated w	ith conducting strategic analysis in business settings.	
37	. (a) Explore the implications of Porter's competitiveness.	s competitive strategies framework and its impact on business	
	[OR]		
	(b) Describe the different types of merge landscape.	rs and the mechanisms through which they operate in the corporate	
38	. (a) Provide an illustration of the four q portfolio analysis.	uadrants within the BCG matrix and explain their significance in	
	<ul><li>[OR]</li><li>(b) Detail the fundamental principles the innovation and market creation.</li></ul>	at underpin the concept of blue ocean strategy and how they drive	
39	. (a) Highlight the significance of distribution	on channels in the marketing and sales process.	
		- • • • • • • • • • • • • • • • • • • •	
	[OR]		

31. What is the term used in Ansoff's matrix for increasing market share with existing products in existing markets?

- (b) Differentiate between single-brand retail and multi-brand retail formats and discuss their respective characteristics and advantages.
- 40. (a) Explain the core principles of corporate governance in depth and their importance in ensuring transparency and accountability within organizations.

[OR]

(b) Discuss the challenges that companies often face during the implementation phase of their strategic plans and how these obstacles can be addressed to achieve successful outcomes.